		Long-Range Options / Variations	Additional Considerations**	Total New Classrooms	Cost Estimates HMFH* and JLA Estimates
1	Single School (Capacity) Priority Original Plan (February 2017)  3+++ @ Baldwin	• 3+++/27-classroom school @ <u>Newbury</u> (plus RISE, ELE, BEEP)	<ul> <li>Land acquisition costs for Newbury College</li> <li>Requires continued rental spaces for 9 BEEP classes and 50 PSB Staff</li> <li>Does not include Driscoll, Pierce renovations / expansions</li> </ul>	36 Classrooms, including:      3 RISE     3 ELE     3 New BEEP	<ul> <li>Newbury acquisition costs TBD</li> <li>\$106M for new construction (based on HMFH* unescalated, non-FFF estimate for Putterham Woods School)</li> <li>Driscoll, Pierce renovations were both TBD</li> <li>BEEP, PSB staff rentals TBD</li> </ul>
2A	Three School Solution Ballot Question (May 2019)	<ul> <li>2+++/18-classroom school @ <u>Baldwin</u> (plus RISE, ELE, BEEP)</li> <li>Renovate/Expand Driscoll (4)</li> <li>Renovate/Expand Pierce (5)</li> </ul>	<ul> <li>Driscoll &amp; Baldwin rejected by voters May 7, 2019</li> <li>Requires continued rental spaces for 7 BEEP classes and 50 PSB Staff</li> </ul>	39 Classrooms, including:	<ul> <li>\$83M - Baldwin (Schematic Design)</li> <li>\$108M - Driscoll (Schematic Design)</li> <li>\$70-\$148M - Pierce (HMFH* unescalated, non-FFF)</li> <li>Pierce land acquisition costs (unreimbursable)</li> <li>BEEP, PSB staff rentals TBD</li> </ul>
2B	Three School Solution	<ul> <li>2+++/18-classroom school @         Newbury (plus RISE, ELE, BEEP)</li> <li>Renovate/Expand Driscoll (4)</li> <li>Renovate/Expand Pierce (5)</li> </ul>	<ul> <li>Land acquisition costs for Newbury College</li> <li>Land acquisition costs around Pierce</li> <li>Requires continued rental spaces for 7 BEEP classes and 50 PSB Staff</li> </ul>	39 Classrooms, including:      3 RISE     3 ELE     5 New BEEP	<ul> <li>\$83M new build @ Newbury (based on Baldwin SD)</li> <li>\$108M Driscoll (SD)</li> <li>\$70-\$148M Pierce (HMFH* unescalated, non-FFF)</li> <li>Newbury acquisition costs</li> <li>Pierce land acquisition costs (unreimbursable)</li> <li>BEEP, PSB staff rentals TBD</li> </ul>
2C	Three School Solution	<ul> <li>2++/18-classroom school @ Old Lincoln (plus ELE, BEEP)</li> <li>Renovate/Expand Driscoll (4)</li> <li>Renovate/Expand Pierce (5)</li> </ul>	<ul> <li>Eliminates OLS as swing space for Pierce and other future Town projects</li> <li>Swing space cost (if available) estimated at ~ \$5 million per year plus buildout costs</li> <li>Requires continued rental spaces for 7 BEEP classes and 50 PSB Staff</li> </ul>	36 Classrooms, including:      3 ELE     5 New BEEP	<ul> <li>OLS - nominal expense to transition from BHS</li> <li>\$108M Driscoll (SD)</li> <li>\$70-\$148M Pierce (HMFH* unescalated, non-FFF)</li> <li>Pierce land acquisition costs (unreimbursable)</li> <li>~\$5M per year for swing space</li> <li>BEEP, PSB staff rentals TBD</li> </ul>
3	Town Wide Middle School (7/8)	Build a 7th-8th Grade School for 1,300 students at Newbury  Convert existing schools into Pre-K through 6th grade	<ul> <li>Community consensus needed on move from K-8 to K-6 and 7-8 middle school model</li> <li>Community consensus needed to move to district-wide 7th / 8th grade busing</li> <li>Land acquisition costs for Newbury College</li> <li>Potentially triggers MSBA reconsideration of reimbursement:         <ul> <li>Re-evaluation of Pierce Building Project (Entered eligibility as Pre-K through 8th grade school)</li> <li>Reduction in reimbursement of funding for CCS Building Project</li> <li>Reduction in reimbursement of funding for Runkle/Heath Renovations</li> </ul> </li> <li>Relocation of administrative offices and all BEEP classrooms (new and existing) in Pre-K through 6th grade schools</li> <li>Does not include Driscoll, Pierce renovations</li> </ul>	58 Classrooms 20 Science Labs Arts/Wellness Other Necessary Spaces	<ul> <li>Benchmark: Saugus Middle School/High School completed (1,360 students, \$186M in 2020 dollars) and \$636-\$764/sq. ft. (per JLA)</li> <li>Annual district-wide busing costs are TBD</li> <li>Driscoll, Pierce renovations are both TBD</li> </ul>

4	Expand In Place (e.g., total of four 5-section schools; two 4-section; two 3-section)	Some combination of renovation/expansion at:  • Baker (4 or 5)  • Pierce (4 or 5)  • Driscoll (4 or 5)  • Heath (4 or 5)	<ul> <li>High Costs, per 2018 HMFH Study, of renovation and expansion at each school site</li> <li>Requires continued rental spaces for BEEP classes and 50 PSB Staff</li> </ul>	36 Classrooms, including:      3 RISE     3 ELE     3 New BEEP	<ul> <li>Baker 5 \$92-\$138M (HMFH*)</li> <li>Pierce 5 \$70-\$148M (HMFH*)</li> <li>Driscoll 4 \$108M (SD)</li> <li>Heath 4 \$63-75M (HMFH*)</li> <li>Pierce land acquisition costs</li> <li>BEEP, PSB staff rentals TBD</li> </ul>
5	Renovate and New Construction	<ul> <li>New school @ Newbury (2-section school)</li> <li>Use of Old Lincoln School (2-section school)</li> <li>Renovate Pierce (4)</li> <li>Renovate Driscoll (3)</li> </ul>	<ul> <li>High Costs, per 2018 HMFH Study, of renovation and expansion at each school site</li> <li>Land acquisition costs for Newbury College</li> <li>Project will be at least 6 classrooms short of target due to reduced capacity at Pierce and Driscoll</li> <li>Swing space cost (if available) estimated at ~ \$5 million per year plus buildout cost</li> <li>Requires continued rental spaces for BEEP classes and 50 PSB Staff</li> </ul>	30 Classrooms, including:      3 RISE     3 ELE     3 New BEEP	<ul> <li>\$83M new build</li> <li>Newbury acquisition costs</li> <li>OLS - nominal expense to transition from BHS</li> <li>~\$5M per year for swing space</li> <li>Driscoll, Pierce renovation costs TBD</li> <li>BEEP, PSB staff rentals TBD</li> </ul>

\*HMFH – costs are <u>not</u> escalated; does <u>not</u> include Fossil-Fuel Free building premium; etc.

\*\*All scenarios assume <u>no</u> BEEP growth to encompass district-wide special education growth (BEEP plan)

All scenarios assume minimal growth to ELE (English Learner) programming